

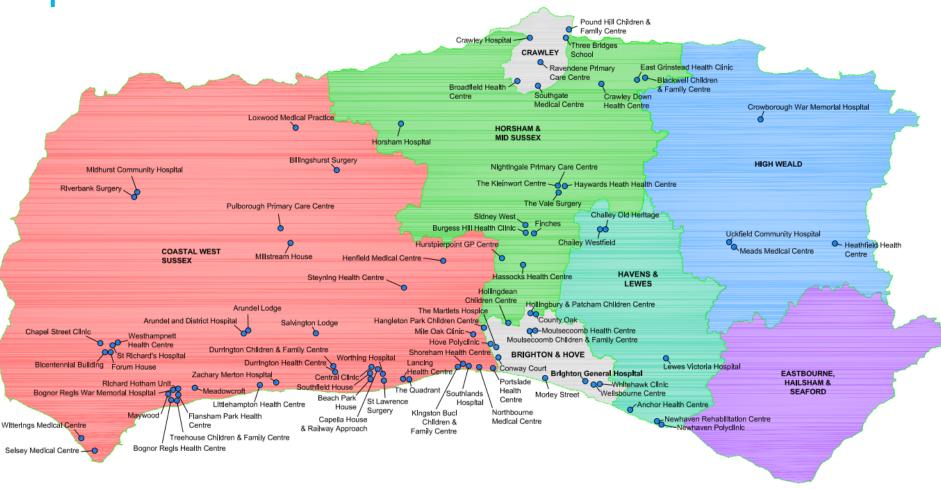
# Health Care Support Worker New to NHS Project

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**Our Trust** 



 Sussex community trust provides care across the whole of Sussex and within that we have 11 community hospitals which are widespread across the geography of Sussex

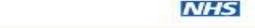
#### **NHSE HCSW Programme**

• The healthcare support worker programme was launched in September 2019 to support NHS trusts to increase their HCSW recruitment, minimise vacancies, avoid reliance on temporary staff and so provide greater continuity of care for patients, and to support more people to progress into nursing and midwifery roles in the future.









#### The NHS Long Term Plan



#### **Our Team**

- The project team comprised initially of 2 health care support workers who
  moved into band 4 educator roles and a band 7 registrant lead. We now have 4
  band 4 educators, and all are substantive
- Prior to the team starting there was a recognised deficit in dedicated support for this staff group and this group of staff have raised the profile of the HCSW, supported job satisfaction, role progression with staff who aspire and support staff to develop specialist interest and lead on local pieces of work.

#### Our Priorities

- Recruitment and retention
- A good trust induction
- Address disparity in pay
- Safe space for HCSW to raise concerns
- Career pathways



"Here comes Edward Bear now, down the stairs behind Christopher Robin. Bump! Bump! Bump! on the back of his head. It is, as far as he knows, the only way of coming down stairs. He is sure that there must be a better way; if only he could stop bumping for a moment to think of it."

#### What have we achieved



- Confident support infrastructure for HCSW
- Angela Scuotto was successful in a clinical fellowship role with NHSE which supported the project
- CNO silver award
- Recognised uniform for HCSW educators
- Built a two- week induction programme for all new HCSW joining the trust
- Commenced a HCSW preceptorship program
- Extended our pastoral support offer to all HCSW
- All new HCSW are followed into practice by the Care certificate educators and supporting in confidence and competency sign off
- HCSW Forum
- Developed with NHSE and fellows new advertising material

#### What have we achieved





## **Supporting Healthcare Assistants Joining Our Team**

Who is going to be their induction buddy?

Who is going to be their supervisor?

Do the PDNs know they are starting?

Are they booked onto the Care Certificate?

Have all IT requests been made?

What equipment and uniform do they need?

Do I have the <u>induction checklist</u> and <u>presentation</u> ready if they are new to the organisation?

Have a pre-joining telephone catch-up sharing where they need to go on their first day, at what time, wearing what and who they'll be meeting. Day 1

Have the buddy and supervisor got some protected time to spend with them today?

How will the team welcome them today and who will help with orientation?

Who will lead the local fire safety induction?

If joining from another team, will they have the opportunity to make a plan regarding stat training, competency development and setting up a supervision contract?

If new to the organisation, will they review the induction checklist together to formulate an approach including variety and interest?



When will the PDN meet up with them to introduce themselves, talk about <u>new starter documentation</u> and <u>core skills</u>, and set up regular check-ins?

Do they have skills that can be passported using supporting evidence for sign-off?

When can required compentency training and signoff be undertaken?

Has an end of week check-in been planned to review how things have been and discuss any worries or fears?

Is everyone aware of the plans for the next 3 weeks?

Weeks 13-24 What ongoing essential training needs to be completed?

Are they starting to consider other training such as venepuncture and dementia training?

Have they got a supervision session planned towards the end of this period?

If new to the organisation, are they attending the Trust Induction and when will they have

to I Weeks 9- Ha

What ongoing essential training needs to be completed?

Has there been any difficulties getting registered for the <u>Care Certificate</u>?

Have they got a supervision session planned towards the end of this period?

Have they booked annual leave?

Weeks 5-8 When will the supervisor meet with them for the end of month check-in?

If they are new to the organisation, will you set-up a <u>supervision</u> <u>contract</u> at this time and plan for monthly sessions?

If they've been developing a competency, is there a plan for signing this off in the next four weeks?



Have they completed their essential training? If not, what is the plan to address this?

Are they consolidating these skills and proactively planning for further development in weeks 25-49?

Are monthly supervision sessions planned in?

If new to the organisation, has the <u>final probation</u> review been planned in?



Are they on track for completing the <u>Care</u> Certificate?

Is all essential training completed and have they booked study days as outlined in the <u>new starter</u> documentation?

Are they considering their longer-term career aspirations? Would a <u>career conversation</u> be useful at this time?



Have they completed their Care Certificate?

Do they have a <u>PDR</u> planned in? Will you have a <u>wellbeing conversation</u> as part of this and check that their <u>current work</u> arrangements are suitable?

What future development needs and or aspiration do they have? For example, do they want to become a Link Champion or an apprenticeship?

#### What have we achieved

- Worked with WSCC, DWP and Chichester university supporting the refugee community with recruitment and employment
- As part of a safer staffing establishment review SCFT recognised that the role of the health care support worker in supporting the care delivery of patients in the intermediate care units requires a higher level of clinical skill. April 23 -all HCSW posts in the intermediate care units are now banded at band 3
- Underwent a significant piece of work converting all band 2 staff to band 3 with a competency portfolio which involved 214 substantive staff and 170 bank staff
- Given HCSW permission to be innovate and creative
- Newsletter for HCSW
- Calved a career pathway for non-registered staff into education and development roles

#### **Achievements**







#### We are Healthcare support workers



We listen, care for & support patients We respond to people's individual & their families, making sure they get the best patient centered care



needs, help them feel comfortable and get to know them



We support patients with eating. moving, monitoring their vital signs and spot any worrying changes



We are very active carina for people across lots of different settings; we work everywhere!



We maintain equipment, help train others and are always there to support our colleagues



We are part of a multidisciplinary team. We are the foundations!



hand & getting to know them from We are compassionate & seeing the admission to discharge is fulfilling recovery over time is rewarding



Seeing a patient smile, holding their We influence a person's recovery.

Develop the role of the HCSW &

seek progression to a variety of



It is a privilege to be part of someone's life; they are all going through a different journey



When a patient says a heartfelt "thank you" for our help, it makes us proud to be a HSCW



Share evidence-based learning with colleagues; pick up new ways of working, enhancing skills & knowledge



develop a wider range of clinical skills. We invest in you



We train you in/for the role and We belong to a wide diverse team with different roles where no two days are the same



There are over 30 different HCSW roles across lots of different settings





Work with a range of patients & Develop new skills like phlebotomy, develop new skills e.a. awareness of a variety of long-term conditions

Come join us!

Are you a good listener caring and

good at problem solving? Come join



wound care & promoting independence



You don't need any formal



qualifications; your life experience & support you along the way. You are ability to relate to others is valuable not alone. We all work together!



#### **Awards**







Beverley getting the NHSE HCSW CNO award

#### **Moving forward 2023**



The project team are now substantive and working within our education and training team with a role title change Associate Educators



Working on Consistency in interview panels and questions



Looking to encourage representation of HCSW at trust meetings



Challenge learning culture- HCSW preceptorship program



Looking and learning from case studies



Continuing HCSW forum quarterly led by our Care Certificate educators

How do you create a space where employees feel safe to share their ideas and concerns without fear of judgment?

If you could make one change to improve how staff can share their thoughts and ideas, what would it be?

#### **Most importantly**

"When we find the courage to use our voice, it has the power to positively inspire or change the lives of others. It's part of the special gift you have to offer the world and is something cherished and championed, never hidden"

Nicole O'Neill

### Thank you, Any Questions

